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Dear Claire,

Thank you for the opportunity to participate in the International assessment of Australia's implementation of the United Nations Convention against Corruption.

Attached is our submission.

Yours sincerely

Tim Smith

Chair ART



## **Submission of the Accountability Round Table to the International Review of Australia's Implementation of the United Nations Convention against Corruption (UNCAC)**

### **Introduction**

The Accountability Round Table (ART) made a submission to the Domestic Review of Australia's implementation of the Convention on 2 June 2011 ("the original submission"). We understand that that submission has been supplied to the International Teams. We wish to

- rely on that submission in this International Review and
- add to it, having regard, among other things, to what has occurred since that original submission.

Our focus, therefore, remains, as it was in that earlier submission, on the question of compliance by Australia with its obligations under Article 36 of the Convention having regard to the domestic and international concerns and purposes stated in the Convention.

#### *Article 36 Specialized authorities*

Each State Party shall, in accordance with the fundamental principles of its legal system, ensure the existence of a body or bodies or persons specialized in combating corruption through law enforcement. Such body or bodies or persons shall be granted the necessary independence, in accordance with the fundamental principles of the legal system of the State Party, to be able to carry out their functions effectively and without any undue influence. Such persons or staff of such body or bodies should have the appropriate training and resources to carry out their tasks.

Article 36 plainly anticipates an active and focused approach not a passive one. That approach must be comprehensive and co-ordinated because otherwise the envisaged system will not work. Article 36 does not state that “the body” should be confined to law enforcement. Rather, it refers to “functions” which, in most anti-corruption bodies include educative and preventative functions – one of the major objectives of the Convention<sup>1</sup>. Law enforcement itself will play a part in the preventative function because it will act as a deterrent.

### **The Australian Federal Anti-corruption Bodies**

Our federal anti-corruption system remains the same as that noted in the original ART submission. The only specialized authority created to combat corruption is ACLEI. Its jurisdiction is confined to the Federal Police, the Australian Crime Commission and Australian Customs. It has no jurisdiction over public servants, members of Parliament, their staff, the judiciary or persons making decisions or providing services involving expenditure of public funds. As a result, Australia is yet to meet the Convention objective of having a

“body, bodies or persons specialized in combating corruption through law enforcement”

covering the activities of the whole public sector. Can that situation be justified?

### **Issues – a justification of the Australian federal anti-corruption approach?**

#### ***Recent developments – the ACLEI Review and Recommendation***

The issue of establishing a specialist federal anti-corruption body covering the whole public sector was considered by the ACLEI Parliamentary Committee Review. In its Report of 2.7.2011 the Committee considered submissions made about the need for such a body at the federal level. Its response (Recommendation 10 was

The committee recommends that the Australian Government conduct a review of the Commonwealth integrity system with particular examination of the merits of establishing a Commonwealth integrity commission with anticorruption oversight of all Commonwealth public sector agencies, taking into account the need to retain the expertise of ACLEI in the area of law enforcement.

So the Parliament through its specialist committee, recommended that the government consider the option. It appears that at least at or about that time, the government, was still opposed to even considering the option and responded, through Minister Gray, publicly as follows:

**“Noted**

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<sup>1</sup> UNCAC Articles 5 and 6

“The Government’s approach to preventing corruption is based on the premise that no single body should be responsible. Instead, a strong constitutional foundation (the separation of powers and the rule of law) is enhanced by a range of bodies and government initiatives to promote accountability and transparency. This distribution of responsibility creates a strong system of checks and balances.”

This attempted justification of the approach taken by the Australian Government is identical with that put by the Department of the Attorney General ( July 2009) to the ACLEI Committee.

We refer to and rely upon our analysis and comment on this justification in Appendix B to our submission to the ACLEI Committee.<sup>2</sup>

We note that the premise on which the Government’s approach is based was not supported in the response by either evidence or argument. Rather, the attempt was made to support the assertion in the premise by further unsupported assertions – that a range of bodies and government initiatives in some undefined unexplained way enhances the constitutional foundation of the separation of powers and the rule of law and that by distributing responsibility a strong system of checks and balances is created. We submit that, on proper examination, no justification has been advanced for rejecting the Committee’s recommendation. Rather than attempt to do so, the response goes on to list “significant work to improve the Commonwealth integrity system”. The first item on the inclusive list is to develop Australia’s first National Anti-corruption Plan. Of particular relevance to this Inquiry is the elaboration that this exercise is intended

“to clarify the roles and responsibilities of the range of bodies that promote accountability and transparency, including the overall lead responsibility for Commonwealth anti-corruption policy development and agency coordination”.<sup>3</sup>

Fine tuning is valuable and should be an on-going exercise. But if one of the primary objects is to clarify “the overall lead responsibility for Commonwealth anti-corruption policy development and agency coordination” there is a problem – there is no “overall lead responsibility” that can be clarified .

In any event the fundamental questions in the present review are

- whether the federal anti-corruption system structure enables Australia to meet its Convention commitments and, if not,
- what is required to enable it to do so.

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<sup>2</sup> Part of the ART original submission to the Domestic Review of Australia’s implementation of UNCAC

<sup>3</sup> The response identifies three other initiatives “to improve the Commonwealth Integrity system” ;

- implementation of revised Commonwealth Fraud Control Guidelines (24 March 2011),
- “working towards” establishment of a Parliamentary Integrity Commissioner who will provide advice to parliamentarians and uphold a Parliamentary Code of Conduct which is in preparation,
- “significant reforms” to managing federal judicial complaints (announced March 2011

Important as these are, they do not remove the need for an overarching Federal anticorruption body.

To embark on the Minister's proposed exercise before addressing those questions will regrettably only delay facing up to the inevitable conclusion that Australia does not meet those commitments and will be of little or no assistance in identifying what is required.

The reality is that government bodies that need to be overseen have already been identified and there is nothing particularly unusual about them<sup>4</sup>. The question of the best way to approach the task of combating corruption in similar government systems through law enforcement has been discussed and debated for many years around the world and in Australia. We also have the benefit of extensive experience around the world and in Australia of relevantly similar government systems. From that experience, it is clear that, relying on a range of bodies and government initiatives that "promote accountability and transparency", can never be enough. All Australian State governments have had such bodies, and in spite of them, systemic corruption has arisen in at least three of them. Any integrity system needs to go further and provide an overarching body which specialises "in combating corruption through law enforcement" over the whole public sector.

In Victoria, this debate has persisted for several years. The previous Bracks & Brumby Labor Governments for some years took the sort of ad hoc approach currently advocated by the federal government of relying upon internal systems and responding to the disclosure of significant corruption by ad hoc solutions; for example, by empowering the Ombudsman to investigate police misconduct and then creating a special Office of Police Integrity with special powers to address police corruption. When corruption was revealed within local government and the existing internal government systems for dealing with such corruption was shown to have failed, a new body was created - the Local Government Inspectorate. Later, the government, under considerable pressure, established the Proust and Allen Enquiry. It recommended the establishment of an overarching anti-corruption body and finally a consensus was reached, at least in principle, for the establishment of such a body. The present government is in the process of creating it.

More recently, the Victorian experience revealed another potential problem with multi-body systems— the risk that you will have more than one body with the jurisdiction to investigate the same alleged misconduct and that they will do so. We refer to the recent investigation by the Office of Police Integrity into the conduct of a Parliamentary Secretary, a very senior police officer and a police officer seconded to be ministerial adviser to the Minister for Police, and the investigation by the Ombudsman of some of the same aspects, and some different aspects, of the same incident. The two bodies had different jurisdictions and investigative powers. The end result was that, they having reported, the matter has remained unresolved. Issues of corruption as such, were not raised but the problems that resulted from what came to light in that situation highlights the importance of any anti-corruption system having a single overarching body with adequate powers to investigate covering the whole public sector subject, of course, to there also being a satisfactory independent system providing the necessary scrutiny of the conduct of that body.

### ***Recent Developments- another attempted justification of the status quo***

On 31 October 2011, following a series of articles in the Sydney Morning Herald attacking the federal government, an article by the Special Minister of State, Mr. Gray, was published in the

<sup>4</sup> See for example the 40 bodies with law enforcement responsibilities identified in Attachment A of the A-G's Department submission to the ACLEI Inquiry referred to in Attachment B of the ART Submission to that Inquiry .

Canberra Times in which he sought to defend the systems in place that deal with “fraud” (which includes corruption) and misconduct in the Federal public sector. In it he developed further the “checks and balances” argument referred to above. The information relied on by the Sydney Morning Herald and the Article are contained in appendix A to this submission.

The Canberra Times itself took up the issue and, while challenging the Sydney Morning Herald conclusions, had argued that although there was no need for an independent corruption commission like those in New South Wales and WA, there was a need for stronger investigative powers for the purpose of independent oversight of Commonwealth agencies. The Minister, in response in his Article argued that there was no need for fundamental change and that the information relied upon by the Sydney Morning Herald was provided by the internal audit and risk management arrangements that then existed and demonstrated their effectiveness. He went on

“the APS already has in place powerful checks and balances that are demonstrably identifying and improving integrity issues. These checks do not represent a single body, as has been argued for, but they represent the culmination of years of effective work that ensures proper internal and external oversight of the ABS”

He then gave information about the detail of that system. He concluded by asserting that

“Together, this combination of mechanisms ensures that all APS employees are held to account”

and later

“there is a series of mechanisms to ensure that all employees are expected to act professionally and comply with the law.” and “all the evidence at this stage suggests that current systems are working effectively”.

The following points should be made:

1. There seem to be two major blind spots in the argument.
  - (a) How can the present Federal systems be said to be working effectively when relatively recently between at least 1999 and 2005<sup>5</sup>, two companies closely associated with one of Australia’s most important institutions, the Reserve Bank, did business overseas by bribing foreign officials?

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<sup>5</sup> On 27 July 2011, the Age reported that Securrency and NPA were expected to plead guilty to bribery charges concerning paying kickbacks to senior central bank officials in Malaysia, Vietnam and Indonesia between 1999 and 2005. On 28 July 2011, the Age reported the decision by the companies, Securrency and NPA, to accept a plea brief announced by a Commonwealth prosecutor to charges of conspiracy to bribe officials in Indonesia and Malaysia to obtain a business advantage. Discussion was continuing about adding other countries to the plea

(b) The argument does not address government corruption but looks at the broad area of misconduct by those engaged in government in Australia affecting Australian and Australians domestically. Further, it does not consider the issues in the context of corrupt conduct by officers of various government agencies, its affect in other countries, on Australia's international obligations under UNCAC or Australia's reputation internationally.

2. In relation to the figures published by the Sydney Morning Herald:

(a) they cannot tell us whether the system is working effectively or not without more information, particularly when there is no body with the independent authority and responsibility to monitor the whole system for its effectiveness. To the contrary, the contrast between the high figure for allegations of misconduct including fraud (which category includes corruption), and the very small number of cases where action is said to have been taken, raises a serious question as to whether the system is functioning effectively.

(b) The probabilities are that the figures published fall short of what is the reality. Corruption is usually a secret activity and with no witnesses who are not participants in it. Further, we have been waiting for nearly 3 years since the Dreyfus Committee report for the government and Parliament to provide us with a satisfactory system of Whistleblower protection. Finally

“...there will always be a government corruption problem (in all countries) unless a miracle occurs to remove greed and the desire for power and hubris from the psyche of *homo sapiens*. There is also the fact that some of the species do not believe that the rules apply to them, and others believe that the end will always justify the means.”<sup>6</sup>

3. Experience has shown that to rely solely on internal integrity systems is never enough in the long term. Most, if not all, of the people and bodies mentioned in the Cabinet Minister's Article (other than ACLEI), have more immediate, often competing, priorities to deal with than the risk of corruption and will usually only consider acting proactively when someone makes an allegation

4. The argument is not directed at the relevant problem. The anti-corruption system needed is one directed to the risk of corruption, a risk that carries with it the potential for extremely serious damage, both to Australia's economy, policy formulation and body politic and to its international objectives in this and other areas and its reputation.

Even if it could be assumed that, at a Federal level, the very limited steps that have been taken so far have been effective, the question still remains as to whether they adequately address those risks. The evidence that has emerged since the Foreign Bribery Act was enacted in 1999, and is still emerging, particularly about the foreign bribery matter and

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<sup>6</sup> Tim Smith, *Corruption*, The Australian Collaboration, 2010, p. 22.

the handling of it has caused Australia's international reputation considerable damage and has set back the international efforts, including Australia's efforts, to address the systemic corruption that causes such problems in so many countries.

### **Issues- relying on internal systems alone to address the risk of corruption**

#### ***The AWB/Iraq and Foreign Bribery matters - a result of internal system failure?.***

It will be recalled that during the Iraq War, trade sanctions were imposed, to which Australia was a party, which limited the sale or supply to Iraq of goods or products to those intended for medical purposes and , “in humanitarian circumstances”,<sup>7</sup> foodstuffs. There was also an obligation on members of the UN not to allow their nationals to provide funds to any persons or bodies in Iraq.<sup>8</sup> The Australian Wheat Board had a monopoly under statute to export Australian Wheat. It exported wheat to Iraq but to facilitate the transactions with Iraq made payments contrary to the trade sanctions. For a considerable time allegations were made that this was occurring including from the AWB's competitors but no action was taken to investigate.

As now, there was no single body or dedicated system with the responsibility to monitor or investigate the performance of the AWB in selling wheat to Iraq. Rather Australia relied on existing internal systems. When, after troops entered Bahgad, documents came to light revealing what had happened a Royal Commission was set up to establish the facts. The internal systems had failed and there had been no body with the responsibility to investigate from time to time to ensure that the positive obligations of the trade sanctions were adhered to by the AWB

Turning to the foreign bribery allegations,<sup>9</sup> in 2007, the Reserve Bank of Australia owned Note Printing Australia (NPA) and was half owner of Securrency, (“the RBA companies”) two companies which produced and sold banknotes to the Australian Government and to overseas governments. NPA, Securrency and the RBA appear to have relied principally upon their internal systems to protect them from the risk of corrupt conduct and to investigate allegations of corruption when they arose. We do not know the precise details of those systems but it is reasonable to assume that they included most of the features of the kind referred by Minister Gray in his Canberra Times article, including; employing a system of responsibilities like that of APS employees under the Public Service Act 1999, Codes of conduct and values, the ( inadequate) whistleblower protection in the Public Service Act; the placing of responsibility on

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<sup>7</sup> SC Res 661, para 3 and UN Doc S/Res/661 ( 1990)

<sup>8</sup> Ibid para 4

<sup>9</sup> Appendix B contains information about the course of events that followed the making of the first foreign bribery allegations in May 2007



agency heads to investigate suspected breaches of the code of conduct and a discretion to refer matters to appropriate enforcement agencies if there are serious suspicions of fraud ( including corruption);

While such systems may be adequate to deal with individual and simple cases of misconduct, they are unlikely to protect an organization from systemic corrupt conduct or enable it to effectively investigate such corrupt conduct because it will usually have involved the corruption of the protective and investigative systems and prevent them functioning. To try to rely on the internal systems in that sort of situation is to try to rely on systems that have already been seriously subverted. That may explain how large payments came to be made to tax havens by the RBA companies. In addition, in such a situation, finding out what has been happening will require a significant investigation by professionals with the time, skills, experience, resources, focus, rigour and, perhaps most importantly, the powers required to establish what has been occurring. Internal systems will not normally have those qualities. In the overseas bribery matter, the ultimate investigation was international.

A further difficulty is that, those with the responsibility and authority in an organization to investigate allegations of misconduct may be placed in a conflict situation because one of the issues that may need to be considered is whether they had failed in some respects in discharging their duties under the internal systems. Even if they conduct themselves with complete integrity, their findings are likely to have a question mark over them. If subsequent events demonstrate that their conclusions were not correct, as happened in the foreign bribery matter in relation to the 2007 investigation, those question marks will become larger.

The RBA and the RBA companies were faced with a situation in 2007 where plainly it was necessary to have the foreign bribery allegations investigated. If it was a systemic problem, any investigation was beyond their internal system. They embarked upon investigation using their internal systems supplemented by the engagement of Freehills. In the course of that investigation, a judgement had to be made about whether the activities of Securrency needed to be investigated. They decided not to do so because its systems were thought to be first class. They appear to have proceeded on the assumption that they would have been applied satisfactorily. The events of 2009 demonstrated that the internal systems had not operated to prevent foreign bribery.

The explanation for the failure to identify the extent of the problem in 2007 may lie in each one of the factors identified above. But what should be particularly troubling to those who maintain that internal systems are sufficient to address the risk of corruption is that the RBA, NPA and Securrency, had eminent, capable, highly qualified and experienced people on their Boards and apparently sound systems and practices in place to guard against illegal and other misconduct – at least after May 2007. In addition, the Chair of both NPA and Securrency was Mr Graham Thompson who had also been Chief Executive Officer of the corporate watchdog, the Australian Prudential Regulation Authority.

In addition, it was not as if they were not alive to the potential for foreign bribery. They had been put on notice by the Cole Report on the AWB and had taken action to revise their systems and practices. They were put on notice again in May 2007 of actual foreign bribery by NPA, sought investigative help and advice, that, in their informed opinion, they state they regarded as appropriate and sufficient and acted upon it. Yet, in 2009 corrupt activity was revealed, this time that of Securrency. If a leadership group of such quality in relying upon and applying internal systems in such a situation fails to prevent, or cut short, corrupt conduct, one can have little confidence in such systems to do so on their own.

It should also be noted that the RBA itself identified systems failure as the problem . It expressed its regret that the governance arrangements in place at the companies had been unable to detect or prevent alleged wrongdoing. The RBA took the position that the governance arrangements failed.

It also defended its actions and those of the Board of NPA in 10 August 2011 (in response to criticism in the Sydney Morning Herald) stating that the facts were

“that an audit done at the request of the NPA board in 2007 showed serious deficiencies in the company’s practices and controls relating to the use of sales agents. It made no findings regarding illegality but recommended a separate investigation into whether there had been a breach of Australian law. When it received the audit report, the NPA board decided to terminate the use of sales agents immediately and engaged Freehills to investigate whether there was a breach of Australian law. The Freehill’s investigation concluded that there was not. The question of a referral to the AFP therefore did not arise.

On any reasonable reading, the NPA board at that time sought the appropriate information, sought appropriate advice, responded appropriately to the information it received and reasonably relied on the advice it received.”

One or more of their judgements may ultimately be shown to have been incorrect at the time<sup>10</sup> but what occurred at the time may fairly be described, at least in part, as they do, as a failure of their internal integrity systems, their systems of checks and balances.

There is also a reminder in some of the information about the foreign bribery matter that has been revealed more recently that there are dangers in relying on a multi-body approach and shared responsibility; for that can result in

- no one having the ultimate responsibility and

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<sup>10</sup> It appears, for example, that no request was made of Freehills or any other investigator to investigate whether despite its superior policies and systems Securrency’s agents were paying bribes to local officials or to otherwise be sure that the policies and systems were working.

- each body involved may assume, that all was well because the other body would have been making sure that nothing corrupt was going on.

The information we refer to is that which reveals that Austrade was another Federal government agency involved in dealings of interest with knowledge that commissions were being paid to local agents.<sup>11</sup> Austrade was part of the internal government systems. Did it let matters proceed without question? Its people may well have been proceeding on the basis that surely one need not worry about corruption in transactions in which RBA companies were involved?

In response these criticisms, it might be argued that the system has changed. The Minister mentioned in his Article that new Fraud Control Guidelines came into effect in March 2011. They apply to all agencies subject to the Financial Management and Accountability Act 1997.<sup>12</sup> Such agencies are required to comply, in particular by referring all allegations of serious or complex fraud involving the Commonwealth interests to the Australian Federal police. But the focus is on fraud against the Commonwealth, referral powers are closely defined and the Heads of Department and Senior executives are given a discretion to exercise as to whether to refer a matter to the AFP – which was in reality the situation of those in charge at the RBA, NPA and Securrency in 2007.<sup>13</sup>

### **What if there had been an independent overarching anti-corruption body from 2000?**

<sup>11</sup> Age 1 December 2011 reported that 5 Austrade employees had been questioned by AFP over the foreign bribery matter.

<sup>12</sup> See in particular, clauses 3.6,4.8,10.1-10.13, and ( at p 19) the definitions of “Serious and Complex Matters)

<sup>13</sup> None of whom are in the published list of agencies subject to the FMA Act 1997; Austrade is. We note also that the core of the Federal Government’s approach of distributing accountability obligations among the Federal public service, non-statutory agencies, statutory agencies, statutory corporations and government business enterprises is contained in a network of inter-related statutes: the Public Services Act, Financial Management and Accountability Act and the Commonwealth Authorities and Companies Act. This collection of legislation has a range of deficiencies. It does not clearly distinguish between appropriate ex ante and ex poste accountability mechanisms or provide for clear processes. In addition, the accountability framework appears to have been developed in isolation of any clarification of how these statutory accountability obligations intersect with the extension of ministerial responsibility obligations to non-departmental governmental bodies outside the constitutional core of government. The consequence is an ill-defined and fragmented accountability framework that lacks a clearly identifiable and enforceable body of principles to guide the behaviour of public officials. For more information see: Sheehy, B. and Feaver, D. (2012) “The Separation of Accountability and Control and the Regulatory State” (submitted International Organization) abstract available at SSRN: [http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=1954250](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1954250).

Might the history of events in the foreign bribery matter have been different if there had been an independent anticorruption body covering the whole of the Federal public sector, and in particular, the RBA and its companies from say the year 2000 ( one year after the Foreign Bribery Act came into force) ?

We submit that the probabilities are that it would have been. First, the presence of such a body would have significantly changed the environment in which public sector corruption issues were dealt with and its dynamics. Knowing that people can go to such a body with their concerns gives governments and their agents an added incentive to be vigilant. Looking at the foreign bribery matter, the RBA, NBA and Security Boards would, in 2007, have had immediately available to them a specialist body to consult and to involve in its investigations of the allegations then made. They would have found it difficult to do otherwise, because to do otherwise would have been difficult to justify with such an anti-corruption body in place. Further, if the person or persons who raised the allegations were dissatisfied with the result, they could have gone to the anti-corruption body themselves and it could have intervened.

We submit that the reality would have been that the RBA, NBA and Security Boards would have had no option but to in fact go straight to such a body on receipt of the allegations.

### **The damage that has been caused by Australia's inadequate response**

Damage of different kinds have flowed from our inadequate response to UNCAC.

As to practical impacts of the foreign bribery matters, apparently negotiations for contracts for the supply of banknotes fell through with the breaking of the news in 2009 of the foreign bribery allegations.

Another impact has been to increase the damage done to the reputations of those caught up in the foreign bribery investigation and the RBA and its companies. Investigation and enforcement of the law by an independent anti-corruption Federal body in 2007 may well have damaged the reputations of some of those in positions of authority in the RBA, NPA, and Security. But that would have been significantly less, and is likely to have affected fewer people, than that which appears now to have resulted from the subsequent events and discoveries in 2009, which includes media allegations of cover-ups. The probabilities are also that the matter would have been over and behind us well before 2012 rather than still attracting the headlines.

The failure to adequately address our commitments under Article 36 is, we submit, also a major reason for the fact that in the first 10 years of UNCAC (1999 – 2009) there have been no prosecutions launched for foreign bribery. This has resulted in Australia being criticized by the OECD <sup>14</sup>, in October 2009, and subsequently <sup>15</sup>, for its failure to pursue foreign bribery.

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<sup>14</sup> Age editorial 31 October 2009

<sup>15</sup> Age 3 July 2011

Our failure to adequately address article 36 has plainly damaged our international reputation and our capacity to play a constructive role in addressing the foreign bribery problem.

## **Conclusion**

We submit that that the Report of the International Assessment on Australia's performance of its obligations under UNCAC should,

1. Identify Australia's failure to address its commitments under Article 36.
2. Strongly criticize that failure.
3. Recommend that to address its commitments, the Australian Government should introduce an independent anti-corruption body with jurisdiction over the entire public sector including all government activities outsourced to private enterprise bodies.
4. In doing so, it should adopt best practice in all aspects including the body's investigative and law enforcement powers and its preventative capacities including educative; protection of whistleblowers; and the scrutiny of its activities by the Parliament.

## **Appendix A. The allegations raised in the Sydney Morning Herald about high levels of misconduct including fraud in the Federal government and the Government Response**

There has been discussion of this question in the media based primarily on numbers of allegations of fraud by people employed in the Federal government and the investigations. It should be noted that the statistics do not separate corrupt behaviour from other forms of fraud. They do tell us that there have been a large number of allegations of fraudulent conduct in government which have been investigated, generally internally.

In the Sydney Morning Herald 24 September 2011, Linton Besser reported that

- (a) over the previous approximate three years, unpublished audits obtained by the Herald recorded more than 3800 internal investigations of APS staff in nine departments and 1300 in the Department of Defence
- (b) over the previous two years, 83 internal investigations in the Australian Taxation and 500 internal fraud cases raised in the Department of Immigration, six of which were referred to the AFP Office
- (c) in the previous year in 10 agencies, 21 allegations of corruption, 65 of conflicts of interest and 47 cases of fraud; Centre Link investigated 377 employees for misconduct involving conflict of interest, frauds and abuses of office.

On the question of whether reliance can be placed on the Australian Federal Police to perform the necessary investigative role in law enforcement, its capacity to do so has been questioned. Mr Besser made the following observations;

“The Australian Federal Police, which concentrates on drug traffic and counter-terrorism, is reluctant to deal with fraud matters.”

Besser went on to say that they will only deal with official misconduct matters that touch on criminality at the top end of the spectrum because it has other priorities. Mr. Besser quotes Prof AJ Brown, one of our leading public law experts, as saying that “there is currently no expectation [among Commonwealth agencies] that the AFP would ever help deal with other types of alleged misconduct, such as conflict of interest even complex or serious cases”

Among other things, he also notes that in 2006 the former commissioner of the Australian Federal Police, Mr Bill Keelty, said that he thought that ACLEI could have its jurisdiction expanded saying that “if we are serious about this, and it is not just a quick fix, and the AFP could benefit in its investigations if ACLEI actually had a wider remit than what is proposed.”

There have also been reports of a high number of allegations of corruption occurring at overseas posts. In Sydney Morning Herald 24 September 2011, a former diplomat Bruce Hague stated “I don’t think we begin to understand the level of corruption in overseas posts”. It appears that the vast majority, if not all, cases were internally investigated.

On 19 September 2011, in the Sydney Morning Herald, Mr Besser recorded details of internal investigations into corruption at a senior level in the Federal Department of Agriculture, Fisheries and Forestry

The Federal government responded in the following Article by Minister Gray on 31 October 2011.

## **2011 Publications and Ministerial Statements**

**Address by The Hon Gary Gray, AO MP**  
Special Minister of State,  
and Special Minister of State for Public Service and Integrity

### **Opinion article for The Canberra Times**

The Australian Public Service (APS)—and at times the whole notion of public service – does not always get the recognition it deserves.

It presents a soft target that will not fight back, making it easy for politicians and journalists to attack it unfairly without rebuke.

This week The Canberra Times referred to a number of allegations about fraud, corruption and misconduct in the public service, which were previously reported in the Sydney Morning Herald.

The Canberra Times rightly pointed out that there is no evidence of endemic corruption, or a culture of complacency, in the APS. Correctly, The Canberra Times argued that sufficient anti-corruption systems exist and acknowledged that there is no need for an independent corruption commission like those that exist in New South Wales and Western Australia.

It did, however, use those allegations to suggest the need for stronger investigative powers to provide independent oversight of integrity in Commonwealth agencies. I do not accept that the allegations substantiate an argument for fundamental change to the existing approach. Indeed, most of the claims of the Sydney Morning Herald were identified by the agencies’ own internal audit and risk assessment arrangements, demonstrating the effective approach of the APS.

The APS already has in place powerful checks and balances that are demonstrably identifying and improving integrity issues. These checks do not represent a single body, as has been argued for, but they represent the culmination of years of effective work that ensures proper internal and external oversight of the APS.

Internally, individual APS employees have significant personal responsibilities under the *Public Service Act 1999*.

The Code of Conduct and APS Values set high and enforceable standards for employee behaviour. All employees, for example, are expected to act professionally and comply with the law.

Section 16 of the Public Service Act also provides protection for employees who make whistleblower reports of suspected misconduct.

Under the Public Service Act, agency heads are responsible for the investigation of suspected breaches of the Code of Conduct, and may refer matters to the appropriate enforcement agencies if there are serious suspicions of fraud. The decision to involve enforcement agencies such as the Australian Federal Police (AFP) is a serious one and is not made lightly.

New Commonwealth Fraud Control Guidelines were issued in March this year and all agencies subject to the *Financial Management and Accountability Act 1997* (FMA), including those reported recently, are required to comply with the guidelines. They also form the basis for continuous improvement within agencies.

These guidelines make clear that agencies must refer all allegations of serious or complex fraud involving Commonwealth interests to the AFP.

The more vulnerable, high risk agencies have internal fraud investigation units often staffed with employees with previous experience in police forces.

Where an employee's behaviour may be both a breach of the Code of Conduct and a serious criminal offence the matter is discussed with the relevant police service which may prepare a brief of evidence for the Director of Public Prosecutions. Investigations into criminal matters are independent of an employee's employment and cannot be discontinued by resignation.

External to agencies, the Auditor-General provides independent assurance about the use of public sector resources to Parliament, the Executive, Chief Executive Officers and the public. As noted, the AFP will investigate complex and serious cases and criminal matters. The Australian Commission for Law Enforcement Integrity investigates law-enforcement-related corruption issues for agencies within its jurisdiction, giving priority to systemic and serious corruption.

Further, the Commonwealth Ombudsman has powers to investigate complaints from people about the administrative action of an Australian Government agency, including alleged unlawful action. The Public Service Commissioner can also initiate an investigation into any matter relating to the APS, including at the request of the Public Service Minister.

Together, this combination of mechanisms ensures that all APS employees are held to account. And despite the simplistic and misleading claims from the Sydney Morning Herald, the APS continues to identify and effectively deal with claims of misconduct and fraud. I have written separately to the Sydney Morning Herald about these matters.

The most common type of misconduct in the APS is improper use of the internet or email (313 employees investigated in finalised cases in 2009-10), not fraud or theft.



The most recent published Australian Public Service Commissioner's State of the Service Report (SOSR) data shows that out of around 151,000 ongoing APS employees, only 33 were determined to have committed fraud and eight to have committed theft. As a percentage of employees, this amounts to 0.02 per cent and 0.005 per cent respectively. The matters reported have been examined through appropriate internal mechanisms within each agency.

Data is openly and transparently provided through the Australian Institute of Criminology's report on Fraud Against the Commonwealth, the report to Parliament on Compliance with the FMA requirements and the SOSR.

There is a series of mechanisms to ensure that all employees are expected to act professionally and comply with the law.

The Australian Government takes all fraud and corruption allegations very seriously, and is determined that all appropriate measures are taken to ensure that public funds are spent properly and accountably.

All the evidence at this stage suggests that current systems are working effectively.

## **Appendix B- Events in the Investigation of the Foreign Bribery allegations.**

The information that follows was obtained from the Federal Parliament Economics Committee hearing of 26 August 2011 and reports in the Age by Baker and McKenzie <sup>16</sup> of the events as they have unfolded.

### ***The Initial disclosures and investigation***

In 2007, the Reserve Bank owned Note Printing Australia (NPA) and was half owner of Securency, two companies which produced and sold banknotes to the Australian Government and to overseas governments. NPA had 5 directors and Securency had 3. They had 3 directors in common Messers Thompson, Austin and Ogilvy. None of their directors were on the RBA Board

After the Cole Inquiry into the payments to Iraqi officials by the Australian Wheat Board, the RBA had asked the NPA Board to review and strengthen its policies about the engagement of agents. This was completed by July 2006 and accepted by the RBA Board. Implementation commenced. In 2007, The NPA Board was concerned about management's slowness on implementation. The Deputy Governor of the RBA received a written briefing from an NPA employee containing admissions that Malaysian and Nepalese agents of NPA had paid bribes for NPA<sup>17</sup>. The NPA Board discussed the issues in May 2007. The RBA leadership decided that the matter should be handled internally and asked its chief auditor, Paul Apps, to investigate. The

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<sup>16</sup> Including The Age of 2, 31 October 2009; 7, 8 October 2010; 3,4, 27, 28 July 2011, 11, 22 August 2011, 5 October 2011, 1 December 2011

<sup>17</sup> Report of Economics Committee meeting 24 February 2012 in the Age 25 February 2012)check

Age reported<sup>18</sup> that the RBA had confirmed that “Mr. Apps had found serious problems and recommended a separate investigation to determine whether Australian laws had been broken”. These findings were referred to the RBA Board’s audit committee which also audited NPA, and was chaired by Deputy Gov Battelino. The Governor, Glenn Stevens was briefed on the audit. Freehills was then engaged to investigate NPA’s exposure to bribery through the actions of its agents. It found no breach of Australian law. The Age has stated “but RBA sources have confirmed to the Age that evidence provided to RBA officials in 2007 was serious enough to warrant an immediate referral to police.”<sup>19</sup>

In a statement issued 10 August 2011, the RBA disputed the Age’s implications and defended its actions stating that the facts were

“that an audit done at the request of the NPA board in 2007 showed serious deficiencies in the company’s practices and controls relating to the use of sales agents. It made no findings regarding illegality but recommended a separate investigation into whether there had been a breach of Australian law. When it received the audit report, the NPA board decided to terminate the use of sales agents immediately and engaged Freehills to investigate whether there was a breach of Australian law. The Freehill’s investigation concluded that there was not. The question of a referral to the AFP therefore did not arise.

On any reasonable reading, the NPA board at that time sought the appropriate information, sought appropriate advice, responded appropriately to the information it received and reasonably relied on the advice it received.<sup>20</sup>

The RBA Board had been briefed (orally) about the audit and the planned investigation at its July 2007 meeting and was briefed about the advice at its August meeting after it was received by NPA. It appears that they were also told of the sacking of agents of NPA (including an agent that was also an agent for Securrency). In his evidence to the Committee, Mr. Battelloni said that he did not think that the RBA board knew that there were some agents in common – they did not receive the audit reports<sup>21</sup>. The RBA board would also have been informed about an audit of Securrency’s use of agents. The audit report was that it had very sound business practices and policies. (a similar conclusion was reached by KPMG in 2009). For that reason, no action was taken to change the practices of Securrency. But Mr Battelloni said that the agents that had caused concern at NPA were also sacked at Securrency. Mr Stevens said at the Committee hearing that major differences between NPA and Securrency were that in their policies and practices

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<sup>18</sup> Age 11 August 2011

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<sup>20</sup> We note that the response refers to an investigation of NPA’s conduct but not Securrency

<sup>21</sup> Hearing of the Economics Committee on the 6 August 2011

Securrency got a tick in the 2007 audit. He also referred to the fact that KPMG in their 2009 investigation reported that the Securrency audit of 2007 had information withheld from it.

### ***The disclosures of 2009 and investigation***

In May 2009, the RBA became aware of bribery allegations against Securrency from reports in the Age. The chairman of Securrency on behalf of the Securrency board, requested that the AFP investigate the allegations. Although the allegations did not involve NPA, the chairman of Securrency brought the 2007 review of NPA agents' arrangements that had been conducted in 2007 to the attention of the AFP at the start of their investigation. The AFP was subsequently provided with copies of the 2007 audit report and the Freehill's report when they requested access to them during the course of their investigation. KPMG was also engaged.

An AFP taskforce began investigating Securrency in May 2009.<sup>22</sup> In October 2009 the Age reported alleged further corruption in banknote production and sale activities of Securrency, in particular referring to the alleged bribing of Nigerian officials.

In late 2009, Securrency made changes to management and agents. The RBA and Securrency cooperated with the AFP investigation giving documents when asked.

The investigation involved action overseas. The Age,<sup>23</sup> reported that the AFP police and overseas police agencies had raided premises in Spain and Britain and Melbourne and other countries (homes and offices) of people alleged to have links with the payments by Securrency of millions of dollars to foreign officials. Two federal agents had travelled to Britain to assist and the Serious Fraud Office and the AFP were engaged in a joint investigation

On 8 October 2010, the Age reported that the Reserve Bank had demoted its chief polymer banknote salesman and the Age stated that it "believed" that the RBA had banned the practice of paying overseas middlemen to win contracts having previously suspended the practice for Securrency.

By early July 2011, 9 people had been arrested re alleged bribery by Securrency in Malaysia, Nigeria and Vietnam and both NPA and Securrency had been charged with bribery. In addition, it was revealed that the involvement of Austrade in the Securrency transactions was under investigation at that time.<sup>24</sup> 2 Austrade officials were identified as having facilitated contacts with overseas government officials alleged to be corrupt.

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<sup>22</sup> Age 2 October 2009

<sup>23</sup> 7 October 2010

<sup>24</sup> Baker and McKenzie Age 3 and 4 July 2011 and Neil Fergus Age 4 July 2011

In late July 2011, the Age <sup>25</sup>reported that Securency and NPA were expected to plead guilty to bribery charges concerning paying kickbacks to senior central bank officials in Malaysia, Vietnam and Indonesia between 1999 and 2005. The boards of both companies were taking legal advice at the time. The RBA was reported to have expressed deep regret that the governance arrangements in place at the companies had been unable to detect or prevent alleged wrongdoing.

The Age reported that the full list of tax haven accounts used between 1999 and 2009 was greater than previously reported and raised serious questions about the level of scrutiny applied by the RBA appointed board directors. More than \$30 million was wired by the two companies to accounts in Lichtenstein, Switzerland, Belgium, the Seychelles, the Isle of Man, Guernsey, Jersey, the Bahamas, United Arab Emirates and Hong Kong. The Age reported that the Securency Board authorized the payment of more than \$18 million to tax havens between May 2006 and September 2009.

The Age, 28 July 2011, reported the decision by the companies, Securency and NPA, to accept a plea brief announced by a Commonwealth prosecutor to charges of conspiracy to bribe officials in Indonesia and Malaysia to obtain a business advantage. Discussion was continuing about adding other countries to the plea. The assistance of both firms was acknowledged.

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<sup>25</sup> Baker and McKenzie Age 27 July 2011